## Gilbert Gilkes & Gordon Ltd

**Candidate Brief** 



## **Background**

Gilkes delivers innovative, single source solutions to the Small Hydropower & High Horsepower Engine markets.

Working meticulously with our customers to ensure the very best in product design, total cost of ownership & operational excellence, our range of hydropower turbines and engine cooling pumps deliver solutions to meet the most demanding of technical specifications and environments.

With international credentials earned in over 85 countries, a Royal Warrant and over 165 years of design and manufacturing experience behind us, we are small enough to be agile and responsive, whilst large enough to have the technical and engineering competence needed to be one of the world's leading brands.

Headquartered in Kendal in the English lake district, Gilkes is an independently owned business with circa 175 employees across the world.

We have manufacturing sites in Kendal and Houston, Texas as well as a sales office in Tokyo, Japan.

## **Our Purpose**

Our values-based approach has been shaped from a 165 year heritage as a family-owned business. We believe in developing ethical business relationships with a positive environmental focus that bring about long-term sustainable success. Our people are committed to ensuring that Gilkes' products make a meaningful difference & provide a platform for the transition to a low carbon economy.

## **People & Culture**

We strongly believe that our people are the ultimate differentiator & are at the heart of everything we do. It is their passion, creativity, hard work & dedication that enables Gilkes to grow & prosper.

Gilkes invests in its people & in developing a positive organisational culture.

Our four key values are:

- Teamwork
- Integrity
- Excellence
- Commitment

#### **Current Position & Context**

Gilkes is moving fast to adapt to an ever changing economic environment, ensuring we continue to be relevant in our chosen markets.

The organisation recently carried out a strategic review & adjusted its cost base in response to the pandemic.

Pumps is seeing growth & we have had huge interest in our new small marine pump from all of the big players including Caterpillar, Volvo, Scania & John Deere.

The small Hydro market is trending towards energy recovery & we are well placed to fully exploit this with our current product portfolio.

The Hydro aftermarket, especially in the UK, offers real growth prospects for Gilkes and we are aligning Service, Modernisation and Electrical to take full advantage of these opportunities.

## **Our Business Model & Strategy**

#### What we do...

We leverage opportunities through our expertise, dedication & agility

#### Client Acquisition & Development

- Our customer-facing teams build & maintain a dialogue with clients based on openness & transparency
- We build & maintain our customer relationships based on ethical behaviour

## **Project Delivery**

- Our aim is to deliver projects 100% on-time-infull
- A formal process exists to ensure the most efficient use of resources & competencies

## Product Life Cycle Management

 We actively manage & support our products as they transition through their life cycle from New >> Spares >> Service >> Refurbishment

## How we do it...

We continually improve our products & services to support our customer's success

#### **Customer Service**

- When required by our customers, we go the extra mile without question
- We stand by our products
  & believe in doing what we said we would do

#### **Focus on Productivity**

- Business Excellence is embedded throughout the organisation
- We critically review our end-to-end business processes to eliminate non value-added practices

#### **Expanded Offerings**

- Expanding our product offerings to meet our customers' needs
- Offering solutions with unique value propositions

# Our competitive advantage...

We strive to maintain a high performance workplace for our employees to excel

## **Our People**

- We believe our people are the ultimate differentiator
- We are working to create a culture of empowerment & achievement

## **Our Processes**

- High productivity is a competitive advantage
- Our processes are designed & managed to optimise stakeholder value

## **Our Agility**

- We use mechanisms to identify changes in the external environment & translate these into potential opportunities
- We are continually developing our technology portfolio to meet these opportunities

#### **Structure & Governance**

## **The Board**

## Approves strategy & leads Gilkes to achieve long-term success

#### Chair

- Leads the Board & ensures it operates effectively
- Maintains a culture of openness & debate
- Ensures effective dialogue between the Board

#### **Executive Directors**

- Day-to-day management of the business
- Implementation of strategy

## **The Management Team**

Responsible for the ongoing management of the business. Runs the business day-to-day & delivers performance in line with the strategic plan. Meets on a monthly basis led by the CEO.

- Responsible for the development & delivery of business plans & forecasts
- Monitoring of operational & financial performance
- Health & safety management
- Improving quality standards

## **Some of Our Customers**

#### Hydro































#### **Pumps**































## **The Appointment**

Role Title	Manufacturing Manager
Reporting to	Head of Operations
Company	Gilbert Gilkes & Gordon Ltd
Website	www.gilkes.com
Based	Kendal
Remuneration	£40,209 to £54,631
Other Benefits	Generous pension scheme, cycle to work scheme, 25 days holiday with the option to buy more, flexible working and much more

#### **Overview**

We are looking for an experienced Manufacturing Manager to oversee our machining and assembly departments across a 3 shift system.

#### Responsibilities

- Effectively & efficiently manage the manufacturing demand
- Ensure target productivity is achieved
- Communicate & liaise with other departments throughout
- Perform root cause analysis & resolve problems
- Drive continuous improvement across the manufacturing functions
- Develop a motivated & flexible team
- Ensure that health, safety & environmental requirements are met

#### **Person Specification**

Gilkes is looking for a courteous & professional team player who can bring energy & positivity to a well-established production team

With a solid work ethic and a can-do attitude, diligence & reliability will be essential in ensuring we meet customer requirements and quality standards.

#### The Role

The Manufacturing Manager will lead the manufacturing function. Implementing continuous improvement & modern manufacturing principles by highlighting deficiencies & recommending changes in training, working practices & processes.

## **Experience/personal skills**

- Manufacturing/engineering degree preferred
- Understanding & experience of ERP system methodology
- Familiarity with ISO 16949, IOSH/NEBOSH, ISO 14001
- Extensive plant level experience with proven supervisory experience
- Understanding of APQP
- Knowledge of lean manufacturing
- Understanding of Six Sigma methodology
- Good communication skills
- Excellent leadership & people management skills